

Sources of Grant Aid and Funding for Cricket Clubs



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Raising the money to carry out your plans is without doubt the most challenging task faced by cricket club committees and members.

Through this publication the England & Wales Cricket Board (ECB) has set out to help steer you through many of the grant aid and development funding agencies which exist and to give you an insight into their respective funding criteria. You will also find a number of ideas and issues to consider when preparing applications.

Your County Board Cricket Development Manager (CDM) can also offer you valuable advice on development planning and funding. The contact address for your CDM can be found on the internet; **www.ecb.co.uk/cricketdevelopmentmanagers**.

Also listed for your convenience are all the addresses of the Regional Offices of Sport England on page 15.

For further advice concerning grant aid or funding you may also contact Mike Turner, MBE, ECB Consultant, on **(0116) 283 1615**. There is no charge as this advisory service is provided by the England & Wales Cricket Board.

If you require information about ECB technical specifications or wish to make a general enquiry about facility development, telephone the ECB on **(0161) 877 6643**, email **facilities@ecb.co.uk** or refer to the website **www.ecb.co.uk**

2.1 Planning

Careful planning to ensure your ambitions are realistic and right for your club is critical. ECB's Club Development Planning Resource provides a format and procedure, approved by the main Grant Aid providers, to help you do this. Also refer to the ECB website; www.ecb.co.uk/clubdevelopmentplanning

Your plan forms a statement of your future intentions and will demonstrate to funding agencies how your plans will satisfy their requirements adding to cricket provision in your area.

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2.2 Costing Your Plan

Once you have assessed what you currently have, and decided upon your chosen future direction, it is vital you then put some detailed costing to your plans. These can be in the form of quotations from contractors and/or suppliers or costs in "man hours" (e.g. a contribution in kind).

This will help you assess what financial support you will need and allow you to chart your best possible route to obtain the funds your proposed developments require.

Tips to Achieving a Successful Application;

- You should demonstrate how your project represents value for money.
- Emphasise your level of need for financial support (based on your annual accounts).
- Make sure your application is honest and you request only funds you require.
- Be prepared to undergo a process of monitoring by funding agencies. Some agencies reserve the right to reclaim funding if they are not satisfied with its use.
- Demonstrate a degree of "self help" whether in cash or in kind (labour, expertise etc). Most funding agencies set a minimum portion as "self help".
- Have contingency plans in the event of a rejected application or a reduced award.





2.3 Approaching the Relevant Funding Organisations

It is important that you chose the correct funding agency(s) for your respective plan/elements within your plan.

Each organisation has its own particular criteria and requirements. It is therefore vital that you make contact with the individual organisation and match your plans to its respective criteria before you compile an application.

Tips to Achieving a Successful Application;

- Your application must demonstrate clear plans in accordance with the criteria or the respective funding agency.
- Where necessary forward any consultation forms as required by the funding agency.
- Submit your application ahead of deadlines set by the respective funding agencies.
- Apply to the number of funding organisations you need to ensure the funding you require.
- Identify, where necessary in your application(s) other sources of partnership funding.

- Include details of other confirmed awards and, where not confirmed, when you expect to hear a decision.
- Check how much you are eligible for. Some funding agencies make provision in certain urban and rural areas for additional support.
- Ensure your chosen funding organisations are complimentary. Some agencies will not commit to funding if certain others have applied to.
- Ensure the tenure of your grounds is of sufficient length as set by respective funding agencies.
 Most funding agencies require a minimum of ten years lease, freehold, or other security of tenure.
- Do not start any projects or plans before you receive official written notice of award or permission to go ahead. Most funding agencies will not fund retrospectively.
- Consider every possible option available including sponsorship, Sportsmatch, donations, loans, fund raising activities etc.
- You should give the funding agency full recognition for any support – letters of thanks, plaques, local publicity etc, should be considered to recognise their generosity.

2.4 Prepare your Application

- Make sure your plans are thorough, have been costed and have an identified timescale.
- Ensure you have, and can identify, the people and resources available to you run the project after it has been built, installed or set up.
- Where relevant, your application should outline how your plans provide for; Women, People with Disabilities and other "minority" groups.
- Where relevant, demonstrate how your plans have strategic relevance – refer to County, Regional and/or National Cricket/Sport Development Plans.
- Consult as widely as possible before submitting your application(s).
- Ensure the timescale of your plans is in line with that of funding agency(s).
- Plan you cash flow thoroughly as some funding agencies will only release funds upon completion of works.
- Demonstrate the benefits of your plans to an identified local or wider community.
- Emphasise the benefit to the local community of your plans. Where necessary identify how many hours a week your facility or project will be available for community use.

- Make provisions for junior usage, quality coaching and supervised activity of juniors, if necessary make plans to start a junior section.
- Ensure, where necessary, you have the relevant planning permission or written confirmation that it is not required.
- Any equipment purchases or facilities you install should meet certain design and/or performance criteria. For guidance please refer to relevant Sport England Guidance Notes; www.sportengland.org and ECB Technical Specifications; www.ecb.co.uk/ecb/publications
- Utilise all the help that is available from ECB, the respective funding agency, consultants and Sport England.

You should now be in a position to complete and submit a strong application for funding. There are many organisations which have money available. The following pages offer details of the many agencies you may consider applying to. Your CDM is a vital source of information. Contact details are given online; www.ecb.co.uk/cricketdevelopmentmanagers

3 England and Wales Cricket Board

3.1 ECB Single Investment System

The ECB has developed a Single Investment System (S.I.S.) to manage all funding applications which it administers:

• ECB Grant Aid Programme (page 7)

• England and Wales Cricket Trust (EWCT) Interest Free Loan Scheme (page 8)

The Single Investment System has been designed to capture all of the components which Clubs are required to fulfil when developing a funding application, using a simple step by step process, as follows:

8 England and Wales Cricket Board

Step 1	Club contacts Cricket Development Manager (CDM) enquiring about funding opportunities
Step 2	Eligible Club completes Club Development Plan in mandatory format. For further details please go to www.ecb.co.uk/clubdevelopmentplanning
Step 3	CDM approves the Club Development Plan
Step 4	CDM conducts a Consultation Meeting with Club to complete a Club Profile Form
Step 5	CDM completes Consultation Form and forwards to the Regional Development Manager (RDM)
Step 6	RDM request project development documentation to be generated by Club to complete a Project Profile Form and forwards to the ECB
Step 7	Eligible Clubs are asked to complete an Application Form and provide Supporting Documentation to the ECB for consideration

3.2 ECB Grant Aid Programme (EGAP)

The ECB works both nationally and locally to a tightly defined National Strategy for Cricket backed up by a fully integrated National Facilities Strategy. The EGAP is therefore seen as an exciting and timely resource to assist in the fulfilment of the strategic objectives of ECB.

Running in parallel to the core objectives of the ECB are those of Government and Sport England. Analysis has shown, and ECB are therefore confident that, the proposal for the use of EGAP monies will achieve many of the common objectives.

The proposal revolves around the key strategic grass roots strand of the ECB National Strategy:

This strand of activity is best placed to deliver on the development outcomes required and will also be the focus for the ECB and third party revenue funding to add value to capital investment. Dovetailed into this key strand are 4 key areas of investment emanating from the National

Facility Strategy:

- Non Turf Practice Net Areas
- Indoor Centre Upgrades/New Build
- Fine Turf Match Pitches
- Communal Changing Areas

The 4 investment areas form the basis of the proposal and will be delivered in line with the following (each has the endorsement of Sport England):

- ECB Technical Specifications/Sport England Technical Specifications
- ECB Approved Technical Consultants
- ECB Approved Non Turf Pitch Systems

Focus Clubs

Eligible Clubs for EGAP will be identified via the 39 County Cricket Boards and the Clubs ECB endorsed Development Plans and will be subject to screening, prioritisation, scoring and application exercise.

ECB has undertaken a comprehensive exercise to ensure the funding is, indicatively, allocated according to Cricket and social demographics. Clubs will only be funded where:

- They are identified locally as being of strategic importance
- They can demonstrate a recognised commitment to junior development
- They commit to delivering activity to a baseline of quality
- They are the focus of revenue investment and professional development support
- Write and annually update a development plan online
- Reach and sustain Clubmark accreditation
- They meet the minimum core profile in the scoring process
- They demonstrate a security of tenure consistent with the level of investment to be made, as follows:

Award up to £10,000 Min 5 years tenure

Award up to £10,001 – £25,000 Min 10 years tenure

Award up to £25,001 – £50,000 Min 15 years tenure

Award more than £50,001 Min 21 years tenure

- Can support/sustain the project over the next ten years
- Acquire additional capital investment
- Acquire complementary revenue funding
- Provide in kind costs
- Comply with the ECB IT strategy:
 - Completing Club Development Plans and annually updating online
 - Completing S.I.S Applications on line

3.3 Bid Submission

Eligible Clubs must apply by following the ECB Single Investment System (SIS) guidelines (page 6).

Clubs must develop the sport development plan prior to applying for project funding.

ECB will seek a minimum of 25% partnership funding against application.

3.4 Contacts

In the first instance contact should be made with your County Development Manager and a complete list of CDM's with contact numbers is online; www.ecb.co.uk/cricketdevelopmentmanagers

England and Wales Cricket Trust

The Trust is a wholly owned charitable subsidiary of ECB and it has introduced an interest free loan scheme which aims to finance capital projects, including renovations, to improve facilities which contribute to increased participation in cricket. The guidance notes are as follows:

4.1 The Loan

Loans will be interest free. If a club defaults on a repayment or is in breach of any of the loan terms, the whole of the loan amount may become immediately repayable or become subject to interest until the outstanding amounts are paid.

The maximum interest-free loan is £50,000.

The loan period will be agreed during the application and acceptance process. It is envisaged that most loans will be for less than 5 years. The maximum loan period will be 10 years. The loan shall be repaid in equal quarterly instalments over the period of the loan. The repayment schedule will be agreed during the application and acceptance process.

If a Club is seeking funding from the interest-free loan scheme it cannot exceed 75% of the total costs of the project.

Legal and professional fees will not be covered by the England and Wales Cricket Trust Loan Scheme. Loan applications are only applicable to the works planned. Fees not covered by the scheme are for example; Architects, Surveyors and Third party Consent.

The England and Wales Cricket Trust may in its absolute discretion require that:

- A Club provide a legal charge over property owned or leased by the Club.
- Clubs and Guarantor(s) to guarantee the repayment of all monies due to England and Wales Cricket Trust; and/or
- Such other security for the loan as it considers appropriate.

The Trustees have discretionary powers over all loans.

Clubs must agree to the England and Wales Cricket Trust Terms and Conditions and sign a form of acceptance prior to a loan being released.

Repeat loan applications (i.e. an application every five years for the replacement of the same synthetic turf practice area) will be declined. A Club cannot apply for a second loan within 12 months of having the first loan accepted. The maximum total loan granted by the England and Wales Cricket Trust at any one time to a club shall be £50,000.

An interest-free loan will not be granted to cover or repay any existing loans or credit held by or advanced to a club. If a Club does not meet the mandatory requirements set out below at any stage during the life of the loan then this will be deemed an act of default and could lead to the immediate repayment of the loan or the payment by the Club of interest on any outstanding amounts.

The timescale of a decision on an application will be confirmed in writing by an appointed case officer acting on behalf of the England and Wales Cricket Trust. The England and Wales Cricket Trust will endeavour to reach a decision on a fully complete application within 60 working days.

4.2 Eligible Clubs

To be eligible to apply for a loan from the England and Wales Cricket Trust:

- Clubs must meet (or where relevant agree to meet) the mandatory requirements
- Clubs must be affiliated to the ECB via their County Cricket Board (CCB)
- Clubs must have a junior section (A cricket club with a junior section is defined as a cricket club that offers appropriate coaching and competition to cricketers under the age of 18 years old.)
- Clubs must, as a minimum be registered (and actively working towards) ECB Clubmark Accreditation. For further details go to www.ecb.co.uk/clubmark
- Clubs must have an approved club development plan submitted in the mandatory format.
 For further details go to www.ecb.co.uk/clubdevelopmentplanning
- Clubs must have submitted three core sections (club background, club facilities and club teams) of their club development plan onto the ECB County Board Management System (CBMS).
 For further details go to www.ecb.co.uk/clubdevelopmentplanning

Eligible clubs are required to conduct a review of the proposed project with the CCB Cricket Development Manager (CDM), www.ecb.co.uk/cricketdevelopmentmanagers prior to application submission approval.

Eligible clubs may only submit an application on the approval of an ECB Regional Development Manager, www.ecb.co.uk/cricketdevelopmentmanagers

Eligible clubs will agree to carry out all recommendations placed on proposed projects by the ECB Regional Development Manager.

4.3 Mandatory Requirements

An application will only proceed if the club can meet the mandatory requirements for the Club, the Project and the Club's finances. These mandatory requirements are set out below.

4.4 Club

An application will only be considered if a club can meet the following mandatory requirements:

- The Club should ensure that there is appropriate tenure for the proposed site of the new facility by means of freehold (e.g. Club), leasehold (e.g. lease from landowner) or rental (e.g. an agreement to rent the land from another party). All loans will require a minimum tenure of 5 years security of tenure. The England and Wales Cricket Trust reserve the right to review 12 month rolling lease/rental agreements where the Club can evidence a minimum of 20 years on site.
- The Club has a constitution recognised by England and Wales Cricket Board over the total period of the loan
- The Club has appropriate insurance over the total period of the loan, covering where appropriate public liability, buildings and content insurance to include fire, theft and malicious damage
- The Club meets the ECB guidelines for the protection and welfare of children and young people over the total period of the loan. For further information to www.ecb.co.uk

- The Club adopts and implements an equity policy over the total period of the loan. For further information go to www.ecb.co.uk
- The Club as a minimum is registered (and actively working towards) ECB Clubmark Accreditation, for further information to ww.ecb.co.uk/clubmark
- The Club's application has received the support of the County Cricket Board through the CDM
- The club development plan has been approved by the CDM

4.5 The Project

An application will also only be considered if the application can meet the following mandatory requirements:

- The project has a programme of community usage
- The project provides a project plan detailing the timescales for completion accompanied with scheme drawings and photographs (where applicable)
- The project provides a maintenance programme for the site (if the project is greater than £5k)
- The project provides 2 competitive quotes for projects under £25k and 3 quotes for over £25k
- The project must comply with the relevant ECB and Sport England Guidance Notes
- The project's application is accompanied by confirmation of planning consent and copies of appropriate surveys for the nature of the project. (See specific notes on Fine Turf and Synthetics contained within this document)
- The project maybe an outright purchase of goods but will still be required to evidence warranties, service arrangements and management plan (where applicable)

4.6 Types of Projects to be considered

Eligible Project themes – amongst others:

 Synthetic net bays/match play pitches (Non Turf Pitches – NTP)

- Fine Turf square and outfield
- Drainage/irrigation
- Machinery (subject to suitable Health & Safety qualifications)
- Land Purchase for cricketing purposes
- Security (Perimeter fencing/ball stop netting)
- Machinery storage (compliant with Health & Safety risk assessment)
- Changing room development/minor works to changing rooms
- Sightscreens, mobile covers and cages
- Scoreboards
- Clubhouse development and renovation

Not eligible - amongst others:

- Projects that are under criminal investigation (subject to insurance claim due to arson etc.)
- General landscaping
- Commercial activities including bar areas
- Car Parks
- Outdoor Lighting
- CCTV
- Single plant equipment (not incorporated within a larger scheme of work)
- Coaching items
- Video recorders
- Bowling machines
- Indoor Facilities (such as indoor practice facilities or teaching classrooms etc.)

4.7 Refurbishment/Replacement

Any project that seeks to refurbish existing facilities will also only be considered if compliant with current ECB/Sport England/Sports Council for Wales technical standards.

Reconditioned machinery is acceptable provided that a warranty of no less than twelve months can be supplied and the applicant can prove that they have the qualified staff to operate it.

4.8 Specific Guidance for Fine Turf Projects

All applicants for fine turf works should provide as a minimum an ECB Pitch Advisers report qualifying the need, recommended method for such works. Please contact your CDM to gain access to your County Pitch Advisor.

The cost of this report shall be borne by the Applicant Club.

All designed works and specification meet the ECB Performance Quality Standards (PQS).

Where part of the funding is provided by the ECB Grant Aid Programme, the Club may be required to ensure that a suitably qualified individual or company oversees the project and ensures compliance with certain standards (for example, architects, surveyors or fine turf consultants). The loan provided by the Trust may not be used for these costs.

However, please be aware that for the purposes of the advance of a loan, whilst expert services may be required, there is no general requirement that the expert services are provided by an independent party.

ECB will accept an outline specification of works which can provide a simple bill of quantities.

4.9 Specific Guidance for Synthetic Projects

ECB strongly recommends the use of the ECB design brief for net bays and match play pitches. ECB will only accept contractors that have a certificate of approval complying with the ECB minimum performance standards for NTPs.

Where additional works are required in terms of earthworks, steel structures (including security fencing) the designs and materials must be approved by the requisite British or European standard. Where banking or retaining walls are planned these must be approved and certified by a recognised surveyor or engineer competent in this field.

4.10 Club Finances

An application will also only be considered if the Club can meet the following mandatory financial requirements:

- The Club has a dedicated bank account
- The Club has prepared a detailed budget breakdown of all the project costs including a sinking fund budget for reinvestment in the project area
- The Club's application includes a copy of the latest annual accounts together with the annual accounts for the last three years, the most recent being prepared to a date within the last 12 months
- The Club provides an income and expenditure forecast for the next five years
- The project's direct debit mandate has been accepted and confirmed

- The Club provides documentation of other charges over property as security
- The Club provides details of all funding that the club has applied for in the last 3 years

The England and Wales Cricket Trust must be notified immediately of any intention by the Club to take out additional loans during the period covered by the interest free loan.

4.11 Monitoring Projects

In the interests of performance Clubs may be asked to provide yearly reports on the impact of the award and the new facility. 10% of clubs will be randomly monitored on behalf of the England and Wales Cricket Trust, including site visits.

For further details please contact your CDM. A complete list of contact numbers is available online; www.ecb.co.uk/cricketdevelopmentmanagers



Useful Contacts

England and Wales Cricket Board

c/o County Cricket Ground (Facilities & Clubs) Old Trafford Manchester M16 0PX

Facilities & Funding Unit

ECB National Facilities and Funding Manager Bruce Cruse E: bruce.cruse@ecb.co.uk

ECB Funding Programme Manager Fiona Prescott E: fiona.prescott@ecb.co.uk

ECB Case Officer (South) Tim Nicholls E: tim.nicholls@ecb.co.uk

ECB Case Officer (North) Daniel Musson E: daniel.musson@ecb.co.uk

Club Unit

ECB National Club Development Manager Dave Leighton E: dave.leighton@ecb.co.uk

ECB National Club Development Officer Tessa Whieldon E: tessa.whieldon@ecb.co.uk ECB Regional Development Manager (RDM) www.ecb.co.uk/cricketdevelopmentmanagers

ECB Cricket Development Manager (CDM) www.ecb.co.uk/cricketdevelopmentmanagers

Sport England

3rd Floor, Victoria House Bloomsbury Square London WC1B 4SE

T: 0207 273 1500 www.sportengland.org

Sports Council for Wales

Sophia Gardens Cardiff CF11 9SW

T: 02920 338 200 www.sports-council-wales.co.uk

Institute of Groundsmanship (IoG)

28 Stratford Office Village Walker Avenue Wolverton Mill East Milton Keynes MK12 5TW

T: 01908 312 511 www.iog.org The Cricket Foundation is an independent, registered charity, fully endorsed by the England and Wales Cricket Board. It was established in 1982 and reconstituted in 1996 when the ECB assumed responsibility for managing all cricket in England and Wales.

It is answerable to a Board of Trustees and accountable to the Charity Commissioners.

Until 2005, the Cricket Foundation was responsible for allocating payments to County Boards on an annual basis. Over the past ten years, some £30 million was invested in this way to create more and better opportunities for young people to play cricket and to learn to play it well.

The Foundation is now concentrating nearly all its efforts on Chance to shine – the biggest ever concerted drive to bring competitive sport back to state schools.

Chance to shine began with successful pilot schemes in 2005 involving 12 carefully chosen cricket clubs and 72 schools. Now, each season one hundred clubs and their coaches will deliver high quality programmes of coaching and competition to six hundred schools. Over the next ten years, the aim is to reach about a third of schools in England and Wales through about 800 clubs. The focus is firmly on the part that cricket can play in the education and well-being of young people.

The Foundation is aiming to raise £25 million from private sources to finance the scheme. The government has given a commitment to match this figure pound for pound.

The Cricket Foundation will fund – through County Boards – Focus Clubs engaged to deliver Chance to shine programmes to local schools. For more information on whether your club is eligible to take part please contact, in the first instance, your County Development Manager. A list can be found in the Cricket Foundation section of Chance to shine website: www.chancetoshine.org and also www.ecb.co.uk/cricketdevelopmentmanagers

The Cricket Foundation's National Grand Draw – a popular fundraiser for clubs since 1982 – has been replaced by a National Sports Quiz, with a number of attractive prizes. Details can be found on the Chance to shine website.

For other information, contact Nick Gandon, Director, The Cricket Foundation, Lord's Cricket Ground, London, NW8 8QZ. T: 020 7432 1200.

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Sport England Lottery Funding

Sport England make investments into community sport through its two funding streams. The Community Investment Fund is allocated through 9 Regional Sports Boards who are empowered to make funding decisions on local community sports projects. National Investment is distributed in conjunction with National Governing Bodies and a range of other national partners. National award funding decisions are made by the National Investment Committee. Whilst any club can make an application to the Community Investment Fund, you are strongly recommended to contact your Local Authority to discuss your proposal and they should be able to put you in contact with other agencies such as County Sports Partnerships and Community Sports Networks who will be able to assist you. Further information on how to apply for sports lottery funding can be found at www.sportengland.org/indec/get_funding.htm

Regional Sport Offices and Regional Sports Boards addresses:

East Crescent House, 19 The Crescent Bedford MK40 2QP T: 01234 345222 F: 01234 359046

East Midlands Grove House, Bridgford Road West Bridgford Nottingham NG2 6AP T: 0115 982 1887/2586 F: 0115 945 5236

London

Crystal Palace National Sports Centre PO Box 480 Jubilee Stand London SE19 2BQ T: 020 8778 8600 F: 020 8676 9812

North East

Aykley Heads Durham DH1 5UU T: 0191 384 9595 F: 0191 384 5807

North West

Astley House, Quay Street Manchester M3 4AE T: 0161 834 0338 F: 0161 835 3678 South East 51a Church Street Caversham Reading RG4 8AX T: 0118 948 3311 F: 0118 947 5935

South West

Ashlands House Ashlands, Crewkerne Somerset TA18 7LQ T: 01460 73491 F: 01460 77263

West Midlands

1 Hagley Road Five Ways Birmingham B16 8TT T: 0121 456 3444 F: 0121 456 1583

Yorkshire

4th Floor, Minerva House East Parade Leeds LS1 5PS T: 0113 243 6443 F: 0113 242 2189

Sport England Headquarters

3rd Floor, Victoria House Bloomsbury Square London, XW1B 4SE T: 0845 508 508 F: 020 7383 5740

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7.1 Background

The Big Lottery Fund was established on 1st June 2004 after the administrative merger of the New Opportunities Fund and the Community Fund.

The aim is to fund projects and organisations that make a difference. Instead of focusing on what an organisation is or does, the focus is particularly on what the organisation aims to achieve with the funding.

The four outcomes are as follows:

- People having better chances in life, with better access to training and development to improve their life skills.
- Stronger communities, with more active citizens working together to tackle their problems.
- Improved rural and urban environments, which communities are better able to access and enjoy.
- Healthier and more active people and communities.

The Big Lottery Fund aims to achieve these outcomes through a range of demand-led and strategic programmes, some of which will support sport and physical activity and which may benefit cricket.

7.2 Reaching Communities

Reaching Communities is a demand-led programme supporting projects that respond to the

needs of local communities in England and to actively involve them. It aims to bring real improvement to communities and to the lives of people most in need, including those who are hard to reach.

It will have up to $\pounds100$ million available in 2006–07. Applicants must meet one of the Big Lottery Fund's four outcomes. Grants of $\pounds10,001$ to $\pounds500k$ are available.

7.3 Well-Being

This programme aims to support communities in need to create healthier lifestyles and improve their well-being. £165 million (£45m of which is committed to supporting healthy eating within communities) is available.

Well-being focuses on three strands:

- Physical activity
- Healthy eating
- Mental health

This programme is delivered through national and regional portfolios of projects delivered through, in each case, one lead organisation. Applicants are encouraged to work together across sectors and across the three strands.

7.4 Young People's Fund

The Young People's Fund (YPF) aims to support projects that are youth led and, as such, actively





encourage young people to participate in every stage of the programme from start to finish - they should be involved in project development, delivery and review. The programme delivers the five outcomes of the Government Green Paper "Every Child Matters": being healthy; staying safe; enjoying and achieving; making a positive contribution; and economic well-being. There are currently two strands open under phase 1 of the programme: Grants to Individuals, known as the Big Boost (see www.thebigboost.org.uk); and Grants to Organisations (applications from January 2007). Phase 2 of the YPF will have up to £100 million available. Please keep an eye on the BIG website for more information on phase 2, which will be open in early 2007.

7.5 Parks for People

Parks for People is a joint programme run by the Big Lottery fund and the Heritage Lottery Fund (HLF). It provides grants of between £250,000 and £5 million for whole parks projects. BIG and HLF expect that, in most cases, applications will be led by local authorities, but will welcome applications from not-for-profit organisations that own parks. Cricket clubs interested in activities or improvements in parks are advised to contact their local authority in the first instance.

More information on the Big Lottery Fund and its programmes is available from:

- Big Lottery fund, 1 Plough Place, London, EC4A 1DE
- The BIG advice line: 0845 4 10 20 30
- www.biglotteryfund.org.uk

7.6 Awards for All (England)

From April 2006, this joint distributor programme will award grants of between £300 and £10,000 in a simple and straightforward way to help fund a specific project or activity. The programme aims to fund projects for people to take part in art, sport, heritage and community activities, as well as

projects that promote education, the environment and health in local communities.

Organisations can receive up to a maximum of £10,000 in any two year period.

The aims of Awards for All are to:

- Extend access and participation
- Increase skill and activity
- Improve the quality of life

Applications are required to show how they will meet at least one of the above aims.

When can applications be made?

- Applications can be submitted at any time
- Decisions within 8 weeks
- Grant must be used within one year.

Who can apply?

- Voluntary and Community Sector groups
- Schools, Parish Councils or Health Bodies.

When applications are assessed they are scored against a set of published criteria. This can be found on page 15 of the Awards for All guidance notes. Applicants should familiarise themselves with the guidance notes.

How do we apply?

More information on Awards for All is available from:

- www.awardsforall.org.uk
- T: 0845 600 20 40
- Awards for All, 2 St James' Gate, Newcastle Upon Tyne, NE1 4BE (for beneficiaries in the North West, Eastern, Yorkshire and Humber and the South East region).
- Awards for All, 8th Floor Edmund House, 12–22 Newhall Street, Birmingham, B3 3NL (for beneficiaries in the South West, East Midlands, West Midlands and London region).

The National Sports Foundation is responsible for levering new and additional private investment into grass roots sport in England, and for promoting the benefits of investing in grass roots sport. The Foundation will match donations from commercial bodies and also contributions from individuals. The Government has invested £34.5m in the Foundation over the next two years to attract this new investment in three key priority areas:

- 2012 Kids getting more children and young people playing sport
- Women into Sport involving more women in playing sport
- Fit for Sport investment in clubs, coaches and volunteers in local communities

The Foundation is actively seeking projects that fit these criteria. However, this is not an exhaustive list and any project that benefits community sport will be considered for match funding.

You must be able to provide £50,001 of new sponsorship money from a commercial or private investor towards your project. For each £1 that you secure from a commercial or private sponsor, the Foundation will match it \pounds for \pounds up to the maximum cost of your project (if your application is successful).

In addition to the open application programme the "Big 5" National Governing Bodies for Sport – Cricket, Football, Tennis, Rugby League and Rugby Union – will each receive a ring-fenced allocation of £3m for the years 2006/07 and 2007/08.

This ring-fenced allocation will be used to matchfund projects against which these NGBs can provide additional funds. These funds need not be sourced solely from the private sector but could include, for example, local authority money, funds from other programmes or NGB reserves or lottery money.

The Cricket Foundation will also receive £2.5m (2007/08) for the "Chance to Shine" initiative which is focused on revitalising competitive cricket in state schools.

You can email the Foundation for further information on investment opportunities, funding applications or any other related issues at funding@nationalsportsfoundation.org or call 0845 6036 069.

9

The Foundation for Sport and the Arts

The Foundation for Sport and the Arts is an independent discretionary Trust funded by the Football Pools. It has provided significant funding for cricket and other sports in recent years.

The Foundation's basic objective is:

- To seek through encouragement and funding of sport and the arts at every level to enhance the quality of life for the community generally.
- The pursuit of excellence is not ignored, however, priority is given to measures to increase participation in and enjoyment of sport and the arts by the whole community.

- Grants made up to £40,000, however, the great majority are in the £1,000 to £20,000 range.
- Of particular interest to Cricket Clubs will be the number of grants for sums of under £10,000 for projects such as pavilions and non turf pitches/ practice facilities.
- Capital and revenue funding is available.

For further details please contact your CDM. Application forms from: The Foundation for Sport and the Arts, PO Box 20, Liverpool, L13 1HB. T: 0151 259 5505 The foundation aims to help disadvantaged young people, nationwide, to participate in sport. Its objective is:

"To provide or assist the provision of facilities which enable young people in schools, universities and other educational establishments, local clubs and community groups to participate in sport activities in the interests of healthy recreation or the advancement of physical education".

• Grants are for individuals or groups.

- Individuals or group members must be under 18 years of age at the time of making the application.
- Grants will only be considered if the individual or group is unable to raise the necessary finance required as a result of impoverished circumstances.

The application form can be downloaded from the website or by contacting The Dickie Bird Foundation, 60 Swincar Avenue, Yeadon, Leeds, LS19 7PF. T: 01943 875848, E: info@thedickiebirdfoundation.org

11 Peter Harrison Foundation

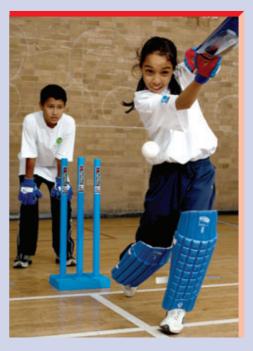
This grant making trust has a nationwide programme called Opportunities Through Sport which is to support sporting activities or projects which provide opportunities for people who are disabled or otherwise disadvantaged, to fulfil their potential and to develop other personal and life skills.

Grants will often be one off grants for capital projects. It will, however, also consider revenue funding for a new project or if funding is key to the continuing success or survival of an established project. Applicants must be registered charities or friendly or provident societies.

The Trustees welcome applications for the following types of project:

- Projects which provide a focus for skills development and confidence building through the medium of sport
- Projects that have a strong training and/or educational theme within the sporting activity
- Projects that provide sporting equipment or facilities for disabled or disadvantaged people
- Projects with a high degree of community involvement
- Projects that help to engage children or young people at risk of crime, truancy or addiction

Application forms can be downloaded from the website or contact the trust on 01737 228 000 or write to: Foundation House, 42 – 48 London Road, Reigate, Surrey, RH2 9QQ.



The Lord's Taverners is accredited by the England and Wales Cricket Board (ECB) as the official national charity for recreational cricket. The Lord's Taverners commits 50% of the funds it raises each year to provide grants in support of youth cricket. In recent years this has amounted to about £1million a year.

12.1 Aims:

To encourage greater youth participation in cricket at the grass roots level, by providing:

- Complimentary cricket equipment bags;
- Grants towards the installation of non-turf pitches, batting ends and netting;
- Grants towards a variety of regional / national competitions and coaching projects;
- Exceptionally, grants towards other major projects designed primarily to assist in the furtherance of youth cricket.

12.2 Cricket Equipment Bags

An application can be made for one of the following cricket equipment bags:

- Youth Hard Ball (U16s)
- Girls Hard Ball (15-18yrs)
- Colts Hard Ball (U13s)
- Inter Cricket (10-14yrs)
- Junior Hard Ball (U11s)
- Kwik Cricket (6–11yrs)

12.3 Non-Turf Pitches, Batting Ends and Netting

Grants are available towards the installation of the following items, up to a maximum of £6,000 per application:

 Non-Turf Pitches 	up to £3,000
Batting Ends	up to £2,000
Netting (Mobile / fixed / indoor)	up to £1,000

12.4 Youth Cricket Competitions and Coaching Grants

Applications will be considered for grants toward the cost of youth cricket festivals/ tournaments/ regional competitions and for youth special coaching schemes. Grants towards refreshments, trophies, overseas tours, clothing or individual/team sponsorship are not available.

12.5 Major Projects

Grants may be awarded towards the cost of other projects directly benefiting the development of youth cricket.

Grants are not available for the building or renovation of pavilions or for ground equipment e.g. sight screens or rollers etc.

12.6 Applications

- Applications will be considered from ECB affiliated clubs, individual schools or other organisations directly involved in the development of youth cricket.
- 2. Applications for complimentary cricket equipment bags and grants towards non-turf pitches, batting ends and netting are administered by the ECB. Application forms are available from the Cricket Development Manager at your local County Cricket Board or can be downloaded at www.lordstaverners.org under the 'Who do we help' Section.
- 3. Applications for grants for youth cricket competitions and coaching grants or major projects are administered by The Lord's Taverners. Applications are available from The Lord's Taverners Head Office or can be downloaded at www.lordstaverners.org under the 'Who do we help' Section.

For further information, please contact: The Lord's Taverners 10 Buckingham Place London SW1E 6HX T: 0207 821 2828 F: 0207 8221 2828 E: hq@lordstaverners.org Sportsmatch is the government's business incentive scheme for sport. Through the sponsorship of grass roots sporting events and activities the scheme aims to encourage participation and the development of skills. By matching the sponsor's investment on a Σ for Σ basis it also offers businesses the chance to double the impact of investment in sports sponsorship.

More than 10 million people have participated in Sportsmatch-backed projects bringing sports provision to groups and areas where it is most needed.

To date, Sportsmatch has generated more than £80 million for 5,400 grass roots projects in 78 different sports and more than 5,000 companies have been motivated to sponsor. To date, Sportsmatch has generated more than £80 million for 5,400 grass roots projects in 78 different sports.

If approved by the Awards Panel, Sportsmatch will match commercial sponsorship from a minimum of $\pounds1,000$ to a maximum of $\pounds50,000$. For schools the minimum award is $\pounds500$.

For further information and an application pack please contact Sportsmatch on the following: T: 020 7273 1942, F: 020 7273 1981, www.sportsmatch.co.uk

Sportsmatch Scheme Manager, 3rd Floor, Victoria House, Bloomsbury Square, London, WC1B 4SE.

14 Local Authorities

Local Authorities (including County, City, Borough, District and Parish Councils)

Nearly all Local Authorities have departments dealing with the development of recreation and leisure. Substantial grants can be available through County Councils or City Councils. There are general guidelines for grant aid through Local Authority sources and the following types of grants are often available:

- Grants and loans to help capital projects such as developing buildings, pitches and land purchase.
- Revenue grants for improving or restoring existing property, purchasing equipment or running major sports development initiatives or participating in sports kite marking schemes.
- Grants for talented performers to help towards the cost of competition or training.
- Grants for Governing Bodies to help run major sporting events.

Sometimes, these grants are administered through a local agency such as the County Playing Fields Association and the general guidelines are:

- There should be no reasonable restriction on the use of a facility.
- The facility or project should meet a real and significant need and have the support of the County Cricket Board.
- If property is leasehold there has to be security of tenure and facilities should have long term usage.
- Applicants must demonstrate that financial support is needed and show that the rest of the cost of the project can be funded.

In all instances contact with the relevant authority is essential.

Most District and Borough Councils have grant funds for sports facilities and community centres and some will help with equipment and administrative costs. Details of schemes vary and contact with the relevant District Council is essential to determine your grant aid procedures. As well as, or instead of grants, District Councils, may give rate relief to registered charities and, in some instances, special clubs. Parish Councils may give financial assistance under the Local Government (Miscellaneous Provisions) Act 1976; section 19.1 for recreation projects in their areas and may provide facilities at subsidised cost.

Details can be obtained from the relevant Parish/District Council Clerk.



Although not strictly grant aid or development funding, success in reducing the burden of nondomestic rates can be equally effective in easing a Club's financial position.

15.1 Rating Assessment

Your annual rates bill is calculated by multiplying together the annual rate poundage (fixed in England and Wales by central government) and the rateable value for the property (fixed by the Inland Revenue Valuation Office). Whilst you can do nothing about the former, you can challenge the latter if you consider it to be excessive. Before you do so, compare your rateable value with those of other voluntary sports clubs in your local area. You can search for these on the Valuation Office Agency website. Remember that buildings are far more valuable pro rata than land, modern buildings (usually) more valuable than older ones, and permanent structures more valuable than temporary ones.

If you decide to appeal, this is easily initiated by completing a form obtainable from the Valuation Office or on the Valuation Office Agency website, www.voa.gov.uk, which deals with your area (the back of your rates bill should give the details of where to apply). If your assessment is large or the property complex, you may wish to consider engaging a quality and suitably experienced rating surveyor to act on the Club's behalf.

15.2 Rate Relief

Local billing authorities have discretionary powers to reduce rate bills for non profit making organisations if they fulfil certain criteria. Whilst relief of up to 100% can be allowed a 50% allowance is more usual in cases where the authority approves an application. Remember that the relief is entirely discretionary and is not available as of right, so you will need to persuade the local authority that yours is a meritorious case.

Approach the finance department of your local authority for details of how to make an approach

and what supporting documentation and information will be needed (often audited accounts and membership statistics and profiles are requested). If you already receive relief but a low level (perhaps only 25%) consider whether to ask for an increase in allowance.

Relief of this nature is reviewable each year and applications cannot usually be backdated so do not delay lodging your claim. Once granted, check each year that it is to continue.

It should be noted that in the April 2002 Budget the Chancellor announced that amateur sports clubs can now obtain significant financial benefits by applying for registered charitable status. These benefits include:

- 80% mandatory Rate Relief
- tax exemption for fund raising income
- Payroll giving, Gift aid and the other tax reliefs for individual and corporate donations.

It is possible for clubs to apply to the Charity Commission now to seek charitable status, however, the department for Culture, Media and Sport has issued a leaflet for clubs giving details of the scheme and listing named contacts at each of the Sport England Regional Offices.

This section was written after consultation with Humberts Leisure with Fleury Merico, Pavilion View, 19 New Road, Brighton, East Sussex, BN1 1UF. T: 01273 325911



Amateur sports clubs who do not wish to apply for charitable status can now apply for a package of tax reliefs available direct from the Inland Revenue. In order to qualify, your club must:

- Be open to the whole community
- Be organised on an amateur basis
- Have as its main purpose providing facilities for, and promoting participation in, one or more eligible sports

rate relief of 80% to registered clubs, as well as tax relief on:

- Fund-raising income up to £30,000
- Income from interest
- Rental income up to £20,000
- Capital gains tax on disposals
- Gift Aid on donations from individual donors
- Inheritance tax on gifts of assets or trading stock

For further information, please visit: www.hrmc.gov.uk/casc

As of 1st April 2004, the package gave mandatory

17 National Playing Fields Association (NPFA)

The National Playing Fields Association is the only national organisation which has specific responsibility for acquiring protecting and improving playing fields, playgrounds or places where they are most needed. The NPFA is an independent charity which relies on donations from the public, the generosity of its supporters and the sales of its publications and technical advice.

For the present time, grants are only available for developing facilities on fields owned by the NPFA.

The County Playing Fields Associations are all independent of the National Association and offer small grants and low interest loans to clubs for providing and improving sports facilities. Sports equipment loan schemes are also available. In some Counties the local Playing Fields Association are also used by the Local Authorities as a grant processing organisation.

Further information may be obtained from NPFA, Stanley House, St Chad's Place, London, WC1X 9HH, T: 020 7833 5360, www.npfa.org





18 Landfill Tax

This is a source of grant aid which is available for community based recreational projects arising from Landfill Tax.

The aim is to ensure as far as practicable that the cost of landfill properly reflects the impact it has on the environment.

The Government has decided that some of the tax that is raised can be used to support environmental aims by allowing a credit or landfill tax to operators of landfill sites who make contributions to environmental bodies for spending on certain environmental objectives.

The environmental bodies will be existing or newly created non profit distributing organisation which register with ENTRUST the landfill tax credit scheme regulator.

Once enrolled, such Environment Trusts may spend the contributions they received from landfill operators on approved objectives.

The Approved Objectives Are

- a) The reclamation, remediation and restoration of land in a degraded state.
- b) The reduction, or prevention of pollution of land which was caused by a previous activity.
- d) The provision, maintenance or improvement of a public park or other public amenity in the vicinity of a landfill site (i.e. about a 10 mile radius).
- d (a) The provision, conservation, restoration or enhancement of a natural habitat or the maintenance or recovery of a species in its natural habitat.
- e) The maintenance, repair or restoration of a building or other structure which is a place of worship or of historical architectural interest.

Clubs will usually qualify through objectives (d) whilst they may be able to register with ENTRUST as environment bodies there are a number of "Distributive Environment Bodies" (D-Ebs) who may consider applications for grant support. However, it should be noted that objective (d) sites must be open to general public, which may be achieved through an appropriate administration or open membership policy.

Contact ENTRUST direct on 0161 972 0044, Acre House, 2 Town Square, Sale, Cheshire, M33 7WZ. www.entrust.org.uk The Aggregates Levy Sustainability Fund (ALSF) is intended to fund projects which reduce the impact of past, present and future aggregates extraction and also to reduce the need for primary aggregates extraction. The Countryside Agency is one of the distributors and the most likely to fund a sports project. It is interested in projects that have landscape, community, informal recreation or amenity benefits. Two initial conditions MUST be satisfied for a project to be eligible for ALSF funding:

- That there is an impact on the local area or community that results directly from aggregates extraction and its associated activities
- That the proposed project reduces that impact.

More detailed guidelines and an application can be downloaded from the website or telephone 01476 58482.

In some counties, information about Aggregates funding may be obtained through the Local Authorities in each respective county. However, more information about the Aggregates Levy Sustainability Funding can be obtained by writing to: The Maltings, Wharf Road, Grantham, NG31 6BH.

For further information, please visit: www.defra.gov.uk/environment/waste/ aggregates/index.htm

20 Women's Sports Foundation (WSF)



The WSF is the UK's leading organisation dedicated to improving and promoting opportunities for women and girls in sport and physical activity.

The WSF aims to:

- inform and share: by providing advice and information on up-to-date research, policy and strategy development, sources of funding, and national and regional initiatives.
- influence and lead: by influencing national and regional government, and sports council strategy and policy to make sure that all policies, strategies and programmes are equitable
- promote and motivate; by collecting, developing and sharing examples of best practice.

Women's Sports Foundation, 3rd Floor, Victoria House, Bloomsbury Square, London, WC1B 4SE. T: 020 7273 1740, F: 020 7274 1982 www.wsf.org.uk

21 SportsAid

SportsAid the Charity, the future of British Sport, provides direct financial assistance to young people – usually between 12 and 18 with proven ability so that they can meet the ever increasing costs of their sporting development. The money SportsAid distributes is raised from the private sector through donations, promotions and participation events.

SportsAid works with the ECB to identify suitable applicants for grant aid, with the ECB responsible for the distribution and collection of application forms. Young cricketers can be nominated by the ECB for a SportsAid grant if they are members of national junior squads or outstanding young cricketers and do not receive any assistance from the Lottery Sports Fund.

Anyone who feels that they qualify for a SportsAid grant should first contact Hugh Morris at the ECB on 020 7432 1200 or for further information contact SportsAid, 3rd Floor, Victoria House, Bloomsbury Square, London, WC1B 4SE.

12 Talented Athlete Scholarship Scheme

SportsAid is also responsible for the Talented Athletes Scholarship Scheme (TASS) which is a new Government initiative designed to help talented athletes who wish to progress with a formal academic programme but maintain an involvement in performance sport. There are 48 sports that are eligible for TASS, of which 14 are disability sports. A full list is available on the website.

There are two ways in which TASS can help talented sports people in England:

• TASS Scholarships (up to £3,000) are for 18 to 25 year olds (extended upper age limit of 35 for scholar with disability) who are undertaking higher or further education; and

 TASS Bursaries (up to £1,000) are for 16 to 19 year olds (extended upper age limit of 35 for bursar with a disability) who are undertaking further education or have left education to pursue a career.

Primarily national governing bodies select athletes for a TASS award although TASS athletes are also identified from other sources, including nominations to governing bodies from schools, colleges and universities.

For further information ring 0207 273 1975. SportsAid, c/o 3rd Floor, Victoria House, Bloomsbury Square, London, WC1B 4 SE. www.tass.gov.uk

23 The Football Foundation

The Football Foundation is a partnership of the FA Premier League, the Football Association, the Government and Sport England and £60 million pounds is invested each year into the development of soccer. The Trust provides financial support and help for football at all levels from Premier League Clubs down to the grass roots of the game. Cricket Clubs can benefit from this source of funding where the ground is shared with a football club or is part of a multi Sports club.

Details about these grant aid schemes may be obtained from the Football Foundation, 30 Gloucester Place, London, W1U 8FF, Tel: 0800 027 7766. www.footballfoundation.org.uk Barclays Spaces for Sports is Barclays' new three-year £30 million community sponsorship. The scheme focuses on regeneration and sports, creating sustainable sports sites for people to engage in sport and physical activities in areas without such facilities. Barclays Spaces for Sports is a partnership between Barclays, Football Foundation and Groundwork.

Areas and projects that can benefit from Barclays Spaces for Sports will be selected by The Football Foundation and Groundwork through consultation with local communities.

Once these sites are approved from December 2004 onwards, you can find out more details about their locations and how you can get involved through the Spaces for Sports website: www.barclays.co.uk/spacesforsports

Over 100 spaces will be identified each year for the next three years, transforming neglected land into

the sporting facilities local communities want – from a skateboard park to a cricket pitch or multi use games area. The initiative will also provide initial revenue funds, supply equipment and offer expert assistance to groups to establish sporting activity on these sites.

Barclays are also providing 1200 coaching packs per year, donating them to teams and groups who have the greatest need, targeting disadvantaged areas in the UK. To find out if you are eligible to apply, please contact the Football Foundation on 0800 027 4221 or email: enquiries@spacesforsports.org.uk www.barclays.co.uk/spacesforsports

Over 100 spaces will be identified each year for the next three years, transforming neglected land into the sporting facilities local communities want

25

The Coalfields Regeneration Trust

The Coalfields Regeneration Trust is an independent grant making body registered with the Charity Commissioners and dedicated to the regeneration of the coalfield communities. Since its launch in 1999 the Trust has become a key agency promoting and achieving social and economic regeneration and supports initiative which help to restore healthy and prosperous communities.

The Trust wants to improve community facilities – including the upgrade of recreational facilities – and grants are available to voluntary organisations

(including Clubs) and the normal maximum limit in England is £200,000. In Wales and Scotland the limit is £100,000.

Training/Coaching and Summer Camps are also eligible for grant aid.

Details from: the Coalfields Regeneration Trust, Silkstone House, Pioneer Close, Manvers Way, Wath Upon Dearne, Rothersham, S63 7JZ. T: 01709 760272. www.coalfields-regen.org.uk The Government has established eight Regional Development Agencies to bring together a wide range of organisations concerned with economic, development, planning, training, regeneration and community issues.

A Cultural Forum has been established and there are officers from the Department of Culture Media and Sport based in each Regional Government Office. Regional Sports Boards have also been created in each region. Clubs should contact the Government Office in their Region for advice about grants through any local regeneration schemes.

The Countryside Agency is a body working to conserve and enhance the countryside and rural areas and for advice on countryside funding programmes telephone 01949 876200.

For further information, please visit: www.naturalengland.org

27 County Sports Partnerships

All the counties are seeking to establish County Sports Partnerships that aim to be the key deliverers of sport in each County. Although the CSPs themselves will not necessarily have funding streams, they will know what potential funding is available in their respective counties. For information about each County Sports Partnership contact the relevant Regional Sports Board (page 15)

28 Charitable Trusts

There are many Charitable Trusts through the country, which have funds to allocate to worthy projects. There are a wide range of organisations from National Charities to local trusts each with their own specific criteria and budgets. Sport related applications may be considered by particular trusts or foundations if they also meet the organisations criteria for financial aid. For example, the Prince's Trust funds projects that benefit young people.

Further information about Charitable Trusts in your area can usually be obtained from your Local Authority or Regional Sports Board. The Directory of Grant Making Trusts is also a recommended source of information.

29 Breweries

Many breweries are willing to give substantial loans or even grants towards the cost of improving social facilities in clubhouses and community centres. If an existing supplier cannot help, it may well be worth trying rival companies. Contact the relevant Brewery or other supplier for details.

30 FunderFinder

FunderFinder does not make grants itself. It is a small national charity that produces software that helps groups identify charitable trusts that might give them a grant. You may be able to use it free at a library, resource centre or local development agency near you.

Ring FunderFinder on 0113 243 3008 to find out where.

FunderFinder also produces free "how to" software: Apply Yourselves helps groups write effective funding applications, and Budget Yourselves helps groups write effective budgets and provides lots of advice about the whole budgeting process. You can download the programmes from FunderFinder's website: www.funderfinder.org.uk

31 European Commission

Financial support possibilities for projects relating to sport are very limited at European level and at the present time the Commission does not have a specific budget for grant aid in relation to sports projects.

However, sport can be incorporated into other programmes, for example, aimed at promoting

social cohesion or in connection with regeneration areas of industrial or rural decline.

For further information contact the Government Office in your region, the telephone number of which can be found in your local Yellow Pages.



Directory of Social Change

The Directory of Social Change (DSC) publishes a number of useful general guides to fundraising including the following:

- The Directory of Grant Making Trusts is a standard reference work which may be purchased from the publisher or should be available at any large public library. The details are given of the objectives of each trust, its finances, the types of grants and target beneficiaries.
- Central Government Grants Guide
- The Complete Fundraising Handbook
- The Educational Grants Directory
- A Guide to Company Giving
- A Guide to Grants for Individuals in Needs
- A Guide to the Major Trusts
- Major Money from Government
- Raising Money from Industry
- Raising Money from Local Government
- Raising Money from Trusts
- Sports Funding Guide

A full DSC publication list, together with costs and an order form can be obtained from: The Directory of Social Change, 24 Stephenson Way, London, NW1 2DP T: 0845 777707, F: 020 7391 4808 www.dsc.org.uk

National Council for Voluntary Organisations

NVCO provides advice and guidance on best practices in fund raising through their publications and free Help Desk. A full catalogue of events and publications is available from NCVO, Regent's Wharf, 8 All Saints Street, London, N1 9RL. Help Desk: 0800 2 798 798 or visit our website at www.ncvo-vol.org.uk

Sport England

Sport England has published the following guide to fund raising:

Sports Funding Guide, Second Edition. Price £16.95

This guide may be ordered from Sport England Publications. All orders are subject to a minimum of £2.50 postage, packing and delivery charge. In addition, a catalogue listing all Sport England publications available to the general public maybe ordered from Sport England Publications, or via our website: www.sportengland.org

For further information contact: Sport England Publications, PO Box 255, Wetherby, West Yorkshire, LS23 7LZ T: 0870 521 0255, F: 0870 521 0266 Minicom: 0870 1207 405 ECB Technical Specifications Documents (available to download from www.ecb.co.uk)

Code	Full Title	Date
TS1	Facility Provision for Test, International and First Class Cricket Grounds	2001
TS2	Cricket Specific Indoor Centres	2000
TS3	Indoor Sports Halls with Cricket Provision	2000
TS4	Recommended Guidelines for the Preparation and Maintenance of Cricket Pitches and Outfields at all levels of the Game	2000
TS5	Pavilions and Clubhouses	2000
TS6	Technical Requirements and Performance specifications for Non-Turf Cricket Pitches (NTPs) "The Standard"	2004

Sport England Technical Guidance Notes

Technical Guidance Notes are free to download and cover:

Access for Disabled People; Athletics; Car Parking and Landscaping; Floors for Indoor sports; Project Management in the Voluntary Sector; Natural Turf for Sport; Pavilions and Clubhouses; Sports Hall Design, Size and Layout; Village and Community Halls and Design Specifications for Multi Use Games Areas and Artificial Turf Pitches, together with further information on available "Running Sport" resources. If you require a copy of the County Board Cricket Development Manager Contact List, please visit: **www.ecb.co.uk/cricketdevelopmentmanagers** to download a copy in pdf format.





England and Wales Cricket Board Lords Cricket Ground London NW8 8QZ T: 020 7432 1200 F: 020 7289 5619 E: info@ecb.co.uk www.ecb.co.uk

From playground to Test arena November 2006